To whom it may concern

Company name: ORGANO CORPORATION Representative name: Masayuki Yamada Representative Director and President (Securities Code: 6368, Stock Exchange: TSE Prime Market) Inquiries: Shojiro Koike General Manager of Corporate Strategy and Planning Dept., Corporate Management and Planning (TEL: +81-3-5635-5111)

Notice Regarding Changes in Officers and Organizational Restructuring

ORGANO CORPORATION (the "Company") hereby announces that its Board of Directors meeting held on May 13, 2024 has internally decided to make changes to officers as follows, and resolved the candidates for officers to be proposed at its 79th Ordinary General Meeting of Shareholders to be held on June 27, 2024. The Company plans to make a formal decision regarding this matter at its 79th Ordinary General Meeting of Shareholders and the Board of Directors meeting that will be held afterward.

Furthermore, the Company hereby announces that it has resolved to conduct organizational restructuring on June 27, 2024, and change the work delegated to officers.

- I. Changes in Directors and Audit and Supervisory Board Members
 - 1. Changes in Directors
 - (1) Candidate for Director

Name	New position	Current position, etc.
Naomi	Director (Outside) (Independent Officer)	Professor, Faculty of Economics, Meiji
Kodama		Gakuin University

(2) Retiring Director

Name	Current position, etc.	
Keikou Terui	Director (Outside) (Independent Officer)	

2. Changes in Audit and Supervisory Board Members

Name	New position	Current position, etc.	
Chikara	Substitute Audit and Supervisory Board	Former Managing Director and Executive	
Furuuchi	Member (Internal)	Officer	
	Substitute Audit and Supervisory Board Member (Outside)	Lawyer	
		Partner of Minaki & Kitazawa Law Office	
		Outside Director of SEIKAGAKU	
Mio Minaki		CORPORATION	
		Outside Auditor of NITTOKU CO., LTD.	
		External Corporate Auditor of Sumitomo	
		Heavy Industries, Ltd.	

(1) Candidates for Substitute Audit and Supervisory Board Member

II. Changes in Executive Officers

On June 27, 2024, the positions and responsibilities of Executive Officers will be changed as follows.

1. Promoted Executive Officer

Name	New position	Current position, etc.
Shojiro Koike	Managing Executive Officer, Deputy	Executive Officer, Deputy President of
	President of Corporate Management and	Corporate Management and Planning,
	Planning, and General Manager of	and General Manager of Corporate
	Corporate Strategy and Planning Dept.	Strategy and Planning Dept.

2. Newly elected Executive Officer

Name	New position	Current position, etc.
Masahisa Sotokawa	Executive Officer, Senior General	Senior General Manager of Water
	Manager of Water Systems and Solutions	Systems and Solutions Division,
	Division, Industrial Plant Business	Industrial Plant Business

3. Retiring Executive Officers

Name	Current position, etc.		
Tatsuya Kunieda	General Manager of Global Engineering		
	Center		
	Chairman of Organo (Vietnam) Co., Ltd.		
Koh Yoshida	Deputy President of Performance Products		
	Business and General Manager of Product		
	Planning and Technology Dept.		

Tatsuya Kunieda is expected to assume office as Advisor and President of Organo (Vietnam) Co., Ltd. Koh Yoshida is expected to assume office as Advisor (continue as Deputy President of Performance Products Business and General Manager of Product Planning and Technology Dept.)

III. Organizational restructuring

On June 27, 2024, the Company will conduct organizational restructuring. The details of organizational restructuring are as follows.

- To expand the functional materials business, which is a priority business of the Company, by implementing the digital marketing strategy and other measures in the Performance Products Business, the Company will transfer the Separation and Refinement Sales Dept. from under the Electronics Division, Industrial Plant Business, to under the Functional Materials Dept., Performance Products Business Division, Performance Products Business.
- IV. Changes to work delegated to officersOn June 27, 2024, the positions and responsibilities of officers will be changed as follows.

Name	New position	Current position, etc.
Yasutoshi Nakayama	Managing Director and Executive Officer, President of Industrial Plant Business	Managing Director and Executive Officer, President of Industrial Plant Business, and Senior General Manager of Electronics Division
Makoto Tomizawa	Managing Executive Officer, President of Global Management and Planning, General Manager of Global Planning Office, General Manager of Global Management Office, and General Manager of Trade Control Office Representative Director of Organo Technology Co., Ltd. Chairman of Organo (Vietnam) Co., Ltd.	Managing Executive Officer, President of Global Management and Planning, General Manager of Global Management Office, and General Manager of Trade Control Office Representative Director of Organo Technology Co., Ltd.

(Reference) Executive structure after the 79th Ordinary General Meeting of Shareholders (as of June 27, 2024)

- Title Title Name Name Audit and Supervisory Yoshihiro Board Member (Full-Tajitsu Representative Director Masayuki time) and President Yamada Outside Audit and Wataru Supervisory Board Higuchi Member Outside Audit and Hirohito Yasutoshi Supervisory Board Director Nakayama Kodama Member Nobuyoshi Director Suda Director Tetsushi Honda **Outside Director** Kenji Hirai Morifumi Outside Director Wada Daisaku Abe Outside Director Nobuko Outside Director Hanano Naomi Outside Director Kodama
- 1. Directors and Audit and Supervisory Board Members

2. Executive Officers (* represents persons concurrently serving as Director)

Title	Name	Responsibility
*President and	Masayuki	
Executive Officer	Yamada	
*Managing Executive	Yasutoshi	
Officer	Nakayama	President of Industrial Plant Business
		President of R&D and Engineering
*Managing Executive	Nobuyoshi	In charge of Environment, Safety and Quality Assurance
Officer	Suda	Dept., Purchasing and Logistics Dept., and Performance
		Products Business
		President of Corporate Management and Planning
*Managing Executive		In charge of Internal Auditing Office, Corporate
Officer	Tetsushi Honda	Secretariat Office, Global Management and Planning,
Officer		Legal and Patent Dept., Trade Control Office, and
		Branches
Managing Executive	Shin Asano	Deputy President of R&D and Engineering and Senior
Officer	Shin Asano	General Manager of Engineering Center

Title	Name	Responsibility
Managing Executive Officer	Makoto Tomizawa	President of Global Management and Planning, General Manager of Global Planning Office, General Manager of Global Management Office, and General Manager of Trade Control Office Representative Director of Organo Technology Co., Ltd.
Managing Executive Officer	Makoto Kukizaki	Chairman of Organo (Vietnam) Co., Ltd. President of Performance Products Business and Senior General Manager of Performance Products Business Division
Managing Executive Officer	Shojiro Koike	Deputy President of Corporate Management and Planning and General Manager of Corporate Strategy and Planning Dept.
Executive Officer	Ken Shimada	General Manager of Plant Project Planning Dept., Engineering Center, R&D and Engineering
Executive Officer	Fusayoshi Akimoto	General Manager of Internal Auditing Office
Executive Officer	Toru Amemiya	Representative Director and President of ORGANO PLANT SERVICE CORPORATION
Executive Officer	Masahiro Eguchi	Senior General Manager of R&D Center, R&D and Engineering
Executive Officer	Satoshi Kasahara	General Manager of Data & Solution Promotion Dept., Corporate Management and Planning
Executive Officer	Masahisa Sotokawa	Senior General Manager of Water Systems and Solutions Division, Industrial Plant Business