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Consolidated Financial Results Supplementary Information for the Nine Months Ended December 31, 2025

Caution regarding forward-looking statements

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors.

February 4, 2026



ORGANO CORPORATION

(TSE Prime Market, Securities Code: 6368)

Overview of Consolidated Financial Results for the the Nine Months ended December 31, 2025

1) Orders received, net sales, and operating profit by business segment

(Millions of yen)

		Fiscal year ended March 31, 2025		Fiscal year ending March 31, 2026		Change from the previous period	
		3Q Results (April-December 2024)	Full year Results	3Q Results (April-December 2025)	Full year Forecast	3Q	Full year
Water Treatment Engineering Business Unit	Orders received	98,978	126,327	109,623	159,200	10,644	32,872
	Net sales	96,915	138,130	108,760	149,200	11,845	11,069
	Operating profit	16,967	27,382	23,350	32,130	6,382	4,747
	(%)	17.5%	19.8%	21.5%	21.5%	4.0pt	1.7pt
Performance Products Business Unit	Orders received	18,978	24,944	19,797	25,800	819	855
	Net sales	18,782	25,139	18,968	25,800	185	660
	Operating profit	2,778	3,738	2,762	3,870	(16)	131
	(%)	14.8%	14.9%	14.6%	15.0%	(0.2pt)	0.1pt
Company-wide	Orders received	117,957	151,272	129,421	185,000	11,464	33,727
	Net sales	115,698	163,269	127,729	175,000	12,030	11,730
	Operating profit	19,746	31,120	26,112	36,000	6,365	4,879
	(%)	17.1%	19.1%	20.4%	20.6%	3.3pt	1.5pt

2) Net sales by business segment and by division

(Millions of yen)

		Fiscal year ended March 31, 2025		Fiscal year ending March 31, 2026		Change from the previous period	
		3Q Results (April-December 2024)	Full year Results	3Q Results (April-December 2025)	Full year Forecast	3Q	Full year
Water Treatment Engineering Business Unit		96,915	138,130	108,760	149,200	11,845	11,069
	Plant	49,304	69,199	57,919	71,200	8,615	2,001
	Service Solutions	47,611	68,931	50,841	78,000	3,230	9,069
Performance Products Business Unit		18,782	25,139	18,968	25,800	185	660
	Water Treatment Chemicals	6,940	9,170	7,120	10,200	180	1,030
	Standard Equipment and Functional Materials	7,213	10,001	7,706	10,400	493	399
	Food Products	4,630	5,967	4,141	5,200	(489)	(767)
Company-wide net sales		115,698	163,269	127,729	175,000	12,030	11,730

3) Orders received and net sales by region

(Millions of yen)

	Fiscal year ended March 31, 2025		Fiscal year ending March 31, 2026		Change from the previous period	
	3Q Results (April-December 2024)	Full year Results	3Q Results (April-December 2025)	Full year Forecast	3Q	Full year
Orders received	117,957	151,272	129,421	185,000	11,464	33,727
Japan	72,767	91,688	79,533	110,000	6,766	18,311
Taiwan	32,222	43,378	23,093	42,000	(9,128)	(1,378)
China	8,501	9,319	3,516	5,000	(4,985)	(4,319)
Southeast Asia, U.S., and other	4,466	6,885	23,277	28,000	18,811	21,114
Net sales	115,698	163,269	127,729	175,000	12,030	11,730
Japan	70,801	100,225	78,374	109,000	7,572	8,774
Taiwan	19,868	27,854	33,182	43,000	13,314	15,145
China	13,930	20,543	4,705	7,000	(9,225)	(13,543)
Southeast Asia, U.S., and other	11,097	14,645	11,466	16,000	368	1,354

4) Water Treatment Engineering Business Unit orders received and net sales by market

(Millions of yen)

	Fiscal year ended March 31, 2025		Fiscal year ending March 31, 2026		Change from the previous period	
	3Q Results (April-December 2024)	Full year Results	3Q Results (April-December 2025)	Full year Forecast	3Q	Full year
Orders received	98,978	126,327	109,623	159,200	10,644	32,872
Electronics industry	65,838	82,736	77,027	116,000	11,189	33,264
General industry	24,095	32,534	22,784	32,000	(1,311)	(534)
Electric power/ water supply and sewage	9,045	11,056	9,812	11,200	767	144
Net sales	96,915	138,130	108,760	149,200	11,845	11,069
Electronics industry	67,983	96,652	79,065	106,200	11,082	9,548
General industry	22,618	30,083	23,386	32,000	768	1,917
Electric power/ water supply and sewage	6,315	11,396	6,309	11,000	(6)	(396)