

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Consolidated Financial Results Supplementary Information for the Fiscal Year Ended March 31, 2026

Caution regarding forward-looking statements

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors.

May 13, 2026



ORGANO CORPORATION

(TSE Prime Market, Securities Code: 6368)

Overview of Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

1) Orders received, net sales, and operating profit by business segment

(Millions of yen)

		Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026		Fiscal year ending March 31, 2027	
		Full year Results	Full year Results	Year-on-year change	Full year Plan	Year-on-year change
Water Treatment Engineering Business Unit	Orders received	126,327	141,685	15,358	203,000	61,314
	Net sales	138,130	151,961	13,831	173,000	21,038
	Operating profit	27,382	34,339	6,956	36,480	2,140
	(%)	19.8%	22.6%	2.8pt	21.1%	△ 1.5pt
Performance Products Business Unit	Orders received	24,944	26,270	1,325	27,000	729
	Net sales	25,139	25,693	553	27,000	1,306
	Operating profit	3,738	3,309	△ 428	3,520	210
	(%)	14.9%	12.9%	△ 2.0pt	13.0%	0.1pt
Company-wide	Orders received	151,272	167,956	16,683	230,000	62,043
	Net sales	163,269	177,654	14,384	200,000	22,345
	Operating profit	31,120	37,648	6,527	40,000	2,351
	(%)	19.1%	21.2%	2.1pt	20.0%	△ 1.2pt

2) Net sales by business segment and by division

(Millions of yen)

		Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026		Fiscal year ending March 31, 2027	
		Full year Results	Full year Results	Year-on-year change	Full year Plan	Year-on-year change
Water Treatment Engineering Business Unit		138,130	151,961	13,831	173,000	21,038
	Plant	69,199	75,804	6,605	88,000	12,196
	Service Solutions	68,931	76,157	7,226	85,000	8,843
Performance Products Business Unit		25,139	25,693	553	27,000	1,306
	Water Treatment Chemicals	9,170	9,449	279	10,300	851
	Standard Equipment and Functional Materials	10,001	10,832	831	11,600	768
	Food Products	5,967	5,412	△ 555	5,100	△ 312
Company-wide net sales		163,269	177,654	14,384	200,000	22,345

3) Orders received and net sales by region

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026		Fiscal year ending March 31, 2027	
	Full year Results	Full year Results	Year-on-year change	Full year Plan	Year-on-year change
Orders received	151,272	167,956	16,683	230,000	62,043
Japan	91,688	101,652	9,964	122,000	20,347
Taiwan	43,378	32,345	△ 11,032	60,000	27,654
China	9,319	4,355	△ 4,963	10,000	5,644
Europe and America	1,534	24,472	22,938	33,000	8,527
Southeast Asia, and other	5,351	5,129	△ 221	5,000	△ 129
Net sales	163,269	177,654	14,384	200,000	22,345
Japan	100,225	111,128	10,902	113,000	1,871
Taiwan	27,854	44,220	16,366	43,000	△ 1,220
China	20,543	6,185	△ 14,358	10,000	3,814
Europe and America	2,458	10,344	7,886	29,000	18,655
Southeast Asia, and other	12,187	5,775	△ 6,412	5,000	△ 775

4) Water Treatment Engineering Business Unit orders received and net sales by market

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026		Fiscal year ending March 31, 2027	
	Full year Results	Full year Results	Year-on-year change	Full year Plan	Year-on-year change
Orders received	126,327	141,685	15,358	203,000	61,314
Electronics industry	82,736	99,065	16,329	157,000	57,935
General industry	32,534	28,904	△ 3,630	32,000	3,096
Electric power/ water supply and sewage	11,056	13,716	2,660	14,000	284
Net sales	138,130	151,961	13,831	173,000	21,038
Electronics industry	96,652	108,052	11,400	129,000	20,948
General industry	30,083	32,936	2,853	33,000	64
Electric power/ water supply and sewage	11,396	10,973	△ 423	11,000	27